

County of Alameda FINAL BUDGET 2017-2018



Through the support and shared vision of New Beginnings, Alameda County Arts Commission's 100 Families program conducted family art making workshops. Images celebrate the diversity of Alameda County and feature local residents making art and engaging in healthy activities. Images of buildings include San Lorenzo Library, East County Hall of Justice, and 1111 Jackson Street with images of artwork created by Jane Norling.

Adopted by the Board of Supervisors

BUDGET SUMMARY

The Budget Summary provides an overview of the appropriations and revenues contained in the County of Alameda Fiscal Year (FY) 2017-18 Final Budget.

BUDGET APPROPRIATION

The FY 2017-18 Final Budget includes appropriations of almost \$3.2 billion. The Budget is divided into program areas for reporting purposes: Public Assistance, Health Care, Public Protection, and General Government. Other uses of funds include Capital Projects; Public Ways and Facilities; Non-Program Expenditures; Contingency and Reserves; and Cultural, Recreation, and Education.

Program Area	Appropriations (in millions)	Percent of Total
Public Assistance	\$835.4	26.3%
Health Care	\$808.4	25.5%
Public Protection	\$705.8	22.2%
General Government	\$243.9	7.7%
Capital Projects	\$310.2	9.8%
Non-Program Expenditures	\$92.9	2.9%
Public Ways & Facilities	\$90.8	2.9%
Contingency & Reserves	\$ 50.3	1.6%
Cultural, Recreation, and Education	\$35.1	1.1%
Total	\$3,172.8	100.0%

BUDGET REVENUE

The County Budget is financed by revenues from State, federal, and local governments; revenues from property and other taxes; charges for services; fines, forfeitures, and penalties; interest from investments; and other revenues. For all funds, FY 2017-18 revenues total nearly \$3.2 billion. The General Fund totals almost \$2.8 billion and supports most County programs. Revenues from other government agencies represent 54% of the total financing for all funds and 59% of the General Fund. Thus, the County is subject to severe cutbacks when the State and/or federal government cuts funding for programs.

One area of concern for Alameda County is the shift of In-Home Supportive Services (IHSS) costs from the State to counties due to the ending of the Coordinated Care Initiative. While the enacted FY 2017-18 State Budget provides relief to partially mitigate the IHSS cost shift, the amount of State relief is likely to decrease in subsequent years, resulting in a considerable financial burden for the County.

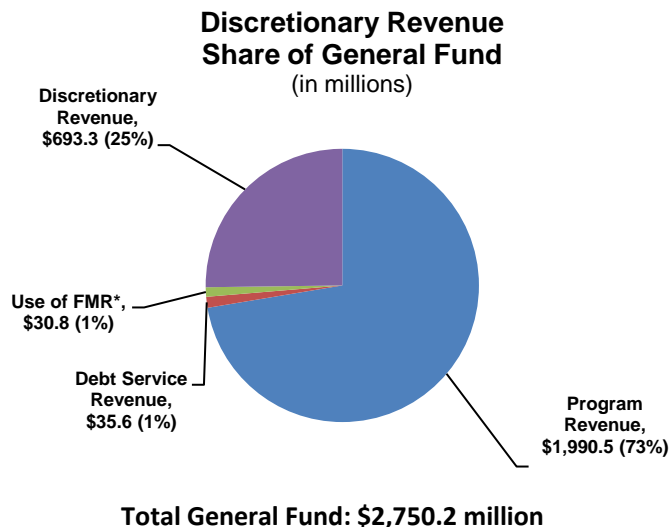
Also of concern to the County are potential federal cuts to safety net and public safety programs such as those proposed in the President's FY 2017-18 budget. Proposed changes to the Affordable Care Act and Medicaid program

would have a devastating impact on both the County budget and the ability of County residents to access health care. The County will continue to closely monitor what is happening in Sacramento and Washington, DC and will continue to advocate for its residents.

The following table shows financing by source for the FY 2017-18 Final Budget:

	Revenue (in millions)	Percent of Total
State, Federal, & Local Government Aid	\$1,709.0	53.9%
Property Taxes	\$436.0	13.7%
Charges for Services	\$332.9	10.5%
Other Financing Sources	\$208.8	6.6%
Other Revenues	\$183.2	5.8%
Available Fund Balance	\$136.4	4.3%
Other Taxes	\$115.1	3.6%
Fines, Forfeits, & Penalties	\$29.8	0.9%
Use of Money & Property	\$11.4	0.4%
Licenses, Permits, & Franchises	\$10.2	0.3%
Total	\$3,172.8	100.0%

Only 25% of General Fund revenue, or \$693.3 million, is discretionary revenue that the Board of Supervisors has the authority to allocate to meet County needs. Most of this discretionary revenue is used to fund the County's mandated share of costs for the programs that receive State or federal funding.

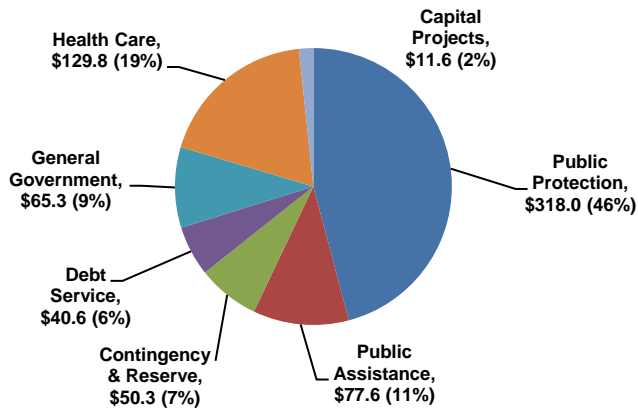


* FMR = Fiscal Management Rewards

The majority of the County's discretionary revenues are property tax based. Due to State shifts in funding, in recent years Alameda County has received only about 15 cents of each property tax dollar collected in the County. Other discretionary revenue includes interest on investments and sales and use taxes.

The allocation of discretionary revenue to programs is shown on the following chart:

Use of Discretionary Revenue by Program
(in millions)



Total Discretionary Revenue: \$693.3 million

BUDGET BALANCING

The Final Budget is balanced and closes a \$108.5 million funding gap (the difference between projected expenses and revenue) through a combination of program reductions, revenue increases, and one-time strategies.

PROGRAM HIGHLIGHTS

Appropriations within the four major County program areas and a description of the services provided by each program area are shown below. Net County Costs are funded through the allocation of discretionary revenue.

Health Care Services Agency	
Appropriations	\$836,614,619
Revenue	\$699,769,788
Net County Cost	\$136,844,831
Funded FTEs	1,568.13

The total Health Care appropriation above includes Measure A programs and the Emergency Medical Services (EMS) and Vector Control County Service Areas (CSAs). The CSAs are not included in the Health Care appropriation total in the table on page 1.

Health Care Services Agency Programs

Agency Administration manages the County Medically Indigent Services Plan, school health services, programs funded by the Measure A Essential Health Care Services sales tax, the Interagency Children’s Policy Council, the contract with Alameda Health System, and Emergency Medical Services.

Behavioral Health Care Services provides alcohol, drug and mental health services, including psychiatric emergency treatment, inpatient care, outpatient/day

treatment, case management, and conservatorship services. Behavioral Health also provides mental health services to eligible Medi-Cal beneficiaries and administers Proposition 63 Mental Health Services Act programs.

Environmental Health inspects health care and food-related businesses for compliance with State laws, monitors disposal of medical and hazardous waste, and manages the Vector Control Program.

The **Public Health Department** provides a range of community health, disease detection and prevention, and health education programs.

Public Assistance	
Appropriations	\$835,402,259
Revenue	\$757,837,389
Net County Cost	\$77,564,870
Funded FTEs	2,594.22

Public Assistance Programs

The **Social Services Agency** manages Adult and Aging Services, Children and Family Services, and Workforce and Benefits Administration programs.

Adult and Aging Services provides Adult Protective Services and Public Guardian-Conservator services, manages In-Home Supportive Services (IHSS), the Area Agency on Aging and Veterans Services, and serves as Public Administrator.

Children and Family Services provides emergency response, shelter, and care to children who are suspected of being abused or neglected. The department also provides family reunification, permanent placement, and foster care program services.

Workforce and Benefits Administration determines eligibility for assistance programs and provides economic aid, employment assistance, and support services to individuals and families.

The **Department of Child Support Services** establishes paternity and child support orders, and collects child and spousal support payments.

Public Protection	
Appropriations	\$705,842,091
Revenue	\$384,543,021
Net County Cost	\$321,299,070
Funded FTEs	2,718.65

Public Protection Programs

The **District Attorney** prosecutes criminal violations within the County, provides various services for crime victims and witnesses, and supports the Grand Jury.

The **Probation Department** provides supervision and rehabilitative services to juvenile and adult criminal offenders, and operates the County’s Juvenile Justice Center and juvenile camp.

The **Public Defender** provides legal defense services for indigent persons accused of crimes.

The **Sheriff** operates the County jails, crime labs and animal shelter, and provides law enforcement services in the unincorporated areas and to the City of Dublin and AC Transit. The Sheriff also serves as the Coroner, Director of Emergency Services, and an officer of the courts.

Trial Court Funding provides funding for court facility, security, and other operating costs.

The **Fire Department** provides fire protection and paramedic services to the unincorporated areas, the cities of Dublin, Emeryville, Newark, San Leandro and Union City, and the Lawrence Berkeley National Laboratory and Lawrence Livermore National Laboratory.

General Government	
Appropriations	\$243,856,368
Revenue	\$142,126,481
Net County Cost	\$101,729,887
Funded FTEs	931.57

General Government Programs

The **Board of Supervisors** governs Alameda County and is elected by the voters in each of their five respective districts.

The **County Administrator’s Office** implements the policies of the Board of Supervisors, prepares the annual County Budget, provides fiscal oversight for all County programs, manages economic development and risk management programs, serves as Clerk of the Board of Supervisors, and provides support to the Local Agency Formation Commission (LAFCo).

The **Assessor** locates, identifies ownership, and appraises all property subject to taxation.

The **Auditor–Controller** maintains the County’s accounting, payroll, and audit systems; provides document recording services; and collects fines, restitutions, and other payments.

The **Community Development Agency** provides land use planning, construction rehabilitation, lead poisoning prevention, community development and redevelopment services, and enforces State agricultural and weights and measures laws.

County Counsel provides a broad range of civil legal services to the Board of Supervisors, the County, and its agencies and departments.

The **General Services Agency** administers purchasing, building maintenance, communications, motor vehicle, real property, and capital project management services.

Human Resource Services manages recruitment, examination, position control, labor relations, and employee benefits administration services.

The **Information Technology Department** provides information systems support to all County agencies and departments.

The **County Library** offers library and literacy services to the unincorporated areas, County institutions, and the cities of Albany, Dublin, Fremont, Newark, and Union City.

The **Public Works Agency** provides building inspection, land development and survey, storm water pollution prevention, flood control, road, street lighting, transportation planning, and crossing guard services.

The **Registrar of Voters** conducts voter outreach and registration, candidate services, and federal, State, County, local and special elections.

The **Treasurer–Tax Collector** collects and disburses State, County and local taxes, issues business licenses for unincorporated areas, and invests County funds.

Zone 7 Flood Control provides water and flood control services to the Livermore-Amador Valley area.

Other Uses of County Funds

The Final Budget includes \$543.7 million to fund contracts with **community-based organizations** that provide a range of community development, public protection, and health and human services to County residents.

Funding for **Capital Projects** and the **Property Development Program** totals \$310.2 million.

ADDITIONAL INFORMATION

Alameda County’s budget website is at budget.acgov.org.

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