Alameda County
FY 2017-18
Proposed Budget Overview

June 26, 2017
Susan S. Muranishi, County Administrator
Melanie Atendido, Principal Analyst
FY 2017-18 Proposed Budget
Appropriations/Revenues Balanced

All Funds: $3,093,506,150

General Fund: $2,678,072,185
Increase from FY 16-17 Final: $103,504,283

Full-Time Equivalent Positions 9,670.53
Increase from FY 16-17 Final: 29.27
Alameda County Unemployment Rate
Alameda County Median Home Values

$730,000
Alameda County Assessment Roll Growth

Source: Alameda County Assessor’s Office
*Over time, redevelopment agencies’ share of property taxes should be distributed to other entities.
State Budget

- Revised revenue estimates, but still projecting a loss from previous budget year
- Partial mitigation of impacts of In-Home Supportive Services (IHSS) cost shift
- Offers funding for previously approved programs
- Modest increases for Continuum of Care Reform and Post Release Community Supervision
Federal Budget

- Policy/funding uncertainty
  - Safety Net Cuts
  - Public Safety Cuts
  - Comprehensive tax reform

- Proposed changes to Affordable Care Act and Medicaid
  - Senate health care bill anticipated to result in millions losing health care coverage
FY 2017-2018 Proposed Budget
# Budget Overview

## All Funds ($ in millions)

<table>
<thead>
<tr>
<th></th>
<th>2016-2017</th>
<th>2017-2018</th>
<th>2017-2018</th>
<th>Change from</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Final</td>
<td>MOE</td>
<td>Proposed</td>
<td>2016-2017</td>
</tr>
<tr>
<td>Appropriation</td>
<td>$2,971</td>
<td>$3,120</td>
<td>$3,093</td>
<td>$122</td>
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<tr>
<td>Revenue</td>
<td>$2,971</td>
<td>$3,012</td>
<td>$3,093</td>
<td>$122</td>
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<tr>
<td>Funding Gap</td>
<td>$0</td>
<td>$108</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>FTE</td>
<td>9,641.25</td>
<td>9,671.88</td>
<td>9,670.53</td>
<td>29.27</td>
</tr>
</tbody>
</table>

## General Fund ($ in millions)

<table>
<thead>
<tr>
<th></th>
<th>2016-2017</th>
<th>2017-2018</th>
<th>2017-2018</th>
<th>Change from</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Final</td>
<td>MOE</td>
<td>Proposed</td>
<td>2016-2017</td>
</tr>
<tr>
<td>Appropriation</td>
<td>$2,575</td>
<td>$2,705</td>
<td>$2,678</td>
<td>$103</td>
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<tr>
<td>Revenue</td>
<td>$2,575</td>
<td>$2,597</td>
<td>$2,678</td>
<td>$103</td>
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<tr>
<td>Funding Gap</td>
<td>$0</td>
<td>$108</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>FTE</td>
<td>7,696.62</td>
<td>7,735.69</td>
<td>7,734.34</td>
<td>37.72</td>
</tr>
</tbody>
</table>
Alameda County
FY 2017-18 Proposed Budget

Appropriation by Program - General Fund

- Health Care Services: $738.6M (27.6%)
- Public Protection: $704.7M (26.3%)
- Public Assistance: $835.4M (31.2%)
- Non Program Activities: $92.8M (3.5%)
- Capital Projects: $13.6M (0.5%)
- General Government: $242.6M (9.1%)
- Contingency & Reserves: $50.3M (1.9%)

Total: $2,678,072,185
Alameda County
FY 2017-18 Proposed Budget

Appropriation by Major Object - General Fund

- Salaries & Employee Benefits: $1,129.7M (41.1%)
- Services & Supplies: $1,026.6M (37.3%)
- Other Charges: $446.2M (16.2%)
- Fixed Assets: $27.7M (1.0%)
- Other Financing Uses: $119.0M (4.3%)

Intra-Fund Transfers: $-71.1M
Total: $2,678,072,185
### Community-Based Organization (CBO) Contracts
#### FY 2017-18 Proposed Budget Funding (in millions)

<table>
<thead>
<tr>
<th>Program Area</th>
<th>FY 17-18 Contracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$11.9</td>
</tr>
<tr>
<td>Health Care Services*</td>
<td>$340.1</td>
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<tr>
<td>Health Care – Alameda Health System</td>
<td>$78.1</td>
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<tr>
<td>Public Assistance</td>
<td>$85.7</td>
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<tr>
<td>Public Protection</td>
<td>$21.1</td>
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<tr>
<td><strong>CBO Contracts Total</strong></td>
<td><strong>$536.9</strong></td>
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</tbody>
</table>

**Total: 310 CBO Contractors**

*excluding Alameda Health System contracts*
Alameda County
FY 2017-18 Proposed Budget

Available Financing by Source - General Fund

- State Aid: $1,072.9M (40.1%)
- Aid from Federal Govt: $510.3M (19.1%)
- Property Tax Revenues: $419.5M (15.7%)
- Charges for Services: $326.9M (12.2%)
- Licenses, Permits & Franchises: $9.2M (0.3%)
- Use of Money & Property: $8.6M (0.3%)
- Fines, Forfeits & Penalties: $15.4M (0.6%)
- Other Revenues: $94.8M (3.5%)
- Other Financing Sources: $84.8M (3.2%)
- Aid from Local Govt Agencies: $29.4M (1.1%)
- Other Taxes: $106.3M (4.0%)
- State Aid: $1,072.9M (40.1%)
- Total: $2,678,072,185
Alameda County
FY 2017-18 Proposed Budget

Discretionary Revenue
Share of Total General Fund (in millions)

Program Revenue
$1,918.4
(72%)  

Discretionary Revenue
$693.3
(26%)  

Debt Service Revenue
$35.6
(1%)  

Use of FMR
$30.8
(1%)  

Total General Fund: $2,678,072,185
Alameda County
FY 2017-18 Proposed Budget

Discretionary Revenue by Source (in millions)

- Property Tax: $419.5 (61%)
- Vehicle License Fee (ERAF): $206.0 (30%)
- Sales & Use Tax: $24.2 (3%)
- Interest: $4.0 (1%)
- Other Revenue: $39.6 (6%)

Total Discretionary Revenue: $693.3 million
Alameda County
FY 2017-18 Proposed Budget

Use of Discretionary Revenue by Program (in millions)

- Public Protection: $318.0 (46%)
- Health Care: $129.8 (19%)
- Contingency & Reserve: $50.3 (7%)
- Debt Service: $40.6 (6%)
- Capital Projects: $11.6 (2%)
- General Government: $65.3 (9%)
- Public Assistance: $77.6 (11%)

Total Discretionary Revenue: $693.3 million
Funding Gap and Balancing Strategies
## FY 2017-18 Maintenance of Effort (MOE) Funding Level

<table>
<thead>
<tr>
<th>General Fund</th>
<th>2016-17 Final</th>
<th>2017-18 MOE</th>
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<tbody>
<tr>
<td>Appropriation</td>
<td>$2,574,567,902</td>
<td>$2,705,514,636</td>
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<tr>
<td>Revenue</td>
<td>$2,574,567,902</td>
<td>$2,597,008,505</td>
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<tr>
<td>Funding Gap</td>
<td>$0</td>
<td>$108,506,131</td>
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<tr>
<td>FTE</td>
<td>7,696.62</td>
<td>7,735.69</td>
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Closing the FY 2017-18 Gap

FY 17-18 Proposed Budget Balancing

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Net County Cost Reduction (in millions)</th>
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<tbody>
<tr>
<td>General Government</td>
<td>$22.3</td>
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<tr>
<td>Health Care Services</td>
<td>$19.3</td>
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<tr>
<td>Public Assistance</td>
<td>$11.4</td>
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<td>IHSS Cost Shift</td>
<td>$40.0</td>
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<td>Public Protection</td>
<td>$13.6</td>
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<tr>
<td>Countywide Strategies</td>
<td>$1.9</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$108.5</strong></td>
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FY 2017-18 Funding Gap Reductions
($ in millions)

<table>
<thead>
<tr>
<th></th>
<th>Appropriation Decrease</th>
<th>Revenue Increase</th>
<th>Use of FMR</th>
<th>Total Reduction Including FMR</th>
<th>FTE Change</th>
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</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$0.3</td>
<td>$1.5</td>
<td>$20.5</td>
<td>$22.3</td>
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<tr>
<td>Health Care Services</td>
<td>$8.9</td>
<td>$3.4</td>
<td>$7.0</td>
<td>$19.3</td>
<td>(1.35)</td>
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<tr>
<td>Public Assistance</td>
<td>$16.0</td>
<td>$35.4</td>
<td>$0.00</td>
<td>$51.4</td>
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<tr>
<td>Public Protection</td>
<td>$2.3</td>
<td>$8.0</td>
<td>$3.3</td>
<td>$13.6</td>
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<tr>
<td>Countywide</td>
<td>$0.0</td>
<td>$1.9</td>
<td>$0.00</td>
<td>$1.9</td>
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<tr>
<td>Grand Total</td>
<td>$27.5</td>
<td>$50.2</td>
<td>$30.8</td>
<td>$108.5</td>
<td>(1.35)</td>
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## Closing the FY 2017-18 Gap

<table>
<thead>
<tr>
<th>Proposed Budget Balancing Strategies</th>
<th>Net County Cost Reductions ($ millions)</th>
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<tbody>
<tr>
<td><strong>Ongoing Strategies</strong></td>
<td></td>
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<tr>
<td>Program appropriation reductions</td>
<td>$24.9</td>
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<tr>
<td>Program revenue increases</td>
<td>38.9</td>
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<td><strong>Subtotal Ongoing Strategies</strong></td>
<td>$63.8</td>
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<td><strong>One-Time Strategies</strong></td>
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<tr>
<td>Fiscal Management Reward (FMR) Savings</td>
<td>$30.8</td>
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<tr>
<td>One-time appropriation reductions</td>
<td>2.6</td>
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<tr>
<td>One-time revenues</td>
<td>11.3</td>
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<tr>
<td><strong>Subtotal One-Time Strategies</strong></td>
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<tr>
<td><strong>Grand Total Balancing Strategies</strong></td>
<td>$108.5</td>
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FY 2017-18 Budget Balancing Strategies
Ongoing vs. One-time ($ in millions)

- **Ongoing**
  - $63.80 (59%)

- **One-time**
  - FMR $30.80 (28%)
  - Other One-time $13.90 (13%)
Alameda County Human Impacts Report

Impacts of budget decisions on our most vulnerable residents

Prepared by the Office of the County Administrator
Pending Factors

- Economic uncertainty
- Continued shift of program responsibilities to counties without adequate financial resources
- Labor, health, and retirement cost increases
- Structural deficit: ongoing expenses outpacing ongoing revenues
FY 2017-18
Budget Hearing Schedule

- Tuesday, June 13 1:30 p.m.  Presentation of Proposed Budget
- Monday, June 26 1:30 p.m.  Opening Comments
  - Health Care
  - Public Assistance
- Tuesday, June 27 2:00 p.m.  Public Protection
  - General Government
  - Other Issues/Final Adjustments
- Wednesday, June 28 1:30 p.m.  Final Deliberations
- Friday, June 30 1:00 p.m.  Final Budget Adoption
County of Alameda
PROPOSED BUDGET 2017-2018