County of Alameda
PROPOSED BUDGET 2018-2019

ACGOV Vision 2026

Efficiency Initiatives
Executive Development Program

Strategic Vision
Vision 2016

Presented by the County Administrator
FY 2018-19 Proposed Budget
Appropriations/Revenues Balanced

All Funds: $3,141,469,863

General Fund: $2,853,241,460
Increase from FY 17-18 Final: $103,037,505

Full-Time Equivalent Positions 9,735.99
Increase from FY 17-18 Final: 27.78
Alameda County Unemployment Rate

2.7%
Alameda County Median Home Values
Alameda County Assessment Roll Growth

Source: Alameda County Assessor’s Office
*Over time, redevelopment agencies’ share of property taxes should be distributed to other entities.
State Budget

- Legislature sent final budget deal to the Governor
- Continued commitment to pay down debt and build up reserves
- Prioritizes one-time investments in infrastructure, homelessness, and mental health
- $700 million compromise to provide homelessness emergency aid to local governments
- Proposed effort to repeal SB 1 - gas tax and vehicle registration fee increases
Federal Budget

- Policy/funding uncertainty
  - Federal deficit spending and potential safety net cuts
  - Impact of immigration priorities on public safety grants
- Proposed changes to Affordable Care Act
  - Repeal of individual mandate penalty
- Expiration of federal waivers
  - Medi-Cal 2020
  - Title IV-E for foster care prevention services
FY 2018-2019 Proposed Budget
## Budget Overview

### All Funds ($ in millions)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Appropriation</td>
<td>$3,172</td>
<td>$3,150</td>
<td>$3,141</td>
<td>($31)</td>
</tr>
<tr>
<td>Revenue</td>
<td>$3,172</td>
<td>$3,084</td>
<td>$3,141</td>
<td>($31)</td>
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<tr>
<td>Funding Gap</td>
<td>$0</td>
<td>$66</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>FTE</td>
<td>9,708.22</td>
<td>9,738.91</td>
<td>9,735.99</td>
<td>27.78</td>
</tr>
</tbody>
</table>

### General Fund ($ in millions)

<table>
<thead>
<tr>
<th></th>
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<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Appropriation</td>
<td>$2,750</td>
<td>$2,862</td>
<td>$2,853</td>
<td>$103</td>
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<tr>
<td>Revenue</td>
<td>$2,750</td>
<td>$2,796</td>
<td>$2,853</td>
<td>$103</td>
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<tr>
<td>Funding Gap</td>
<td>$0</td>
<td>$66</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>FTE</td>
<td>7,752.57</td>
<td>7,778.35</td>
<td>7,775.43</td>
<td>22.86</td>
</tr>
</tbody>
</table>
Alameda County
FY 2018-19 Proposed Budget

Appropriation by Program – General Fund ($ in millions)

- Public Protection, $744.6, (26%)
- Health Care Services, $839.2, (29%)
- Public Assistance, $860.2, (30%)
- General Government, $242.1, (9%)
- Capital Projects, $6.0, (0.2%)
- Contingency & Reserves, $57.6, (2%)
- Non Program Activities, $103.6, (4%)

Total General Fund: $2,853.2 million
Alameda County
FY 2018-19 Proposed Budget

Appropriation by Major Object – General Fund ($ in millions)

- Salaries & Employee Benefits, $1,180.4, (40%)
- Services & Supplies, $1,101.9, (38%)
- Other Charges, $511.2, (17%)
- Fixed Assets, $4.1, (0.1%)
- Other Financing Uses, $137.6, (5%)

Intra-Fund Transfers: $-82.1 million

Total General Fund: $2,853.2 million
Community-Based Organization (CBO) Contracts
FY 2018-19 Proposed Budget Funding (in millions)

<table>
<thead>
<tr>
<th>Program Area</th>
<th>FY 18-19 Contracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$14.6</td>
</tr>
<tr>
<td>Health Care Services*</td>
<td>$341.9</td>
</tr>
<tr>
<td>Health Care – Alameda Health System</td>
<td>$78.5</td>
</tr>
<tr>
<td>Public Assistance</td>
<td>$82.9</td>
</tr>
<tr>
<td>Public Protection</td>
<td>$39.9</td>
</tr>
<tr>
<td><strong>CBO Contracts Total</strong></td>
<td><strong>$557.8</strong></td>
</tr>
</tbody>
</table>

Total: 332 CBO Contractors

* excluding Alameda Health System contracts
Alameda County FY 2018-19 Proposed Budget

Available Financing by Source – General Fund ($ in millions)

- State Aid, $1,132.0, (40%)
- Aid from Federal Gov’t, $504.8, (18%)
- Aid from Local Gov’t Agencies, $29.2, (1%)
- Charges for Services, $347.0, (12%)
- Other Revenues, $175.7, (6%)
- Other Financing Sources, $79.6, (3%)
- Available Fund Balance, $1.1, (0.04%)
- Property Tax Revenues, $442.8, (16%)
- Other Taxes, $109.0, (4%)
- Licenses, Permits & Franchises, $9.3, (0.3%)
- Fines, Forfeits & Penalties, $14.3, (0.5%)
- Use of Money & Property, $8.6, (0.3%)

Total General Fund: $2,853.2 million
Alameda County
FY 2018-19 Proposed Budget

Discretionary Revenue
Share of Total General Fund (in millions)

- Program Revenue, $2,058.1 (72%)
- Discretionary Revenue, $723.1 (25%)
- Debt Service Revenue, $46.4 (2%)
- Use of FMR, $25.6 (1%)

Total General Fund: $2,853.2 million
Alameda County
FY 2018-19 Proposed Budget

Discretionary Revenue by Source (in millions)

- Property Tax, $442.8 (61%)
- Vehicle License Fee (ERAF), $211.0 (29%)
- Sales & Use Tax, $24.8 (4%)
- Interest, $5.4 (1%)
- Other Revenue, $39.1 (5%)

Total Discretionary Revenue: $723.1 million
Alameda County
FY 2018-19 Proposed Budget

Use of Discretionary Revenue by Program (in millions)

Total Discretionary Revenue: $723.1 million
Funding Gap and Balancing Strategies
## FY 2018-19 Maintenance of Effort (MOE) Funding Level

<table>
<thead>
<tr>
<th>General Fund</th>
<th>2017-18 Final</th>
<th>2018-19 MOE</th>
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<tbody>
<tr>
<td>Appropriation</td>
<td>$2,750,203,955</td>
<td>$2,862,305,801</td>
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<tr>
<td>Revenue</td>
<td>$2,750,203,955</td>
<td>$2,796,399,420</td>
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<tr>
<td>Funding Gap</td>
<td>$0</td>
<td>$65,906,381</td>
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<tr>
<td>FTE</td>
<td>7,752.57</td>
<td>7,778.35</td>
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## Closing the FY 2018-19 Gap

### FY 18-19 Proposed Budget Balancing

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Net County Cost Reduction (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$14.4</td>
</tr>
<tr>
<td>Health Care Services</td>
<td>$13.8</td>
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<tr>
<td>Public Assistance</td>
<td>$16.2</td>
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<tr>
<td>Public Protection</td>
<td>$21.5</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$65.9</strong></td>
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## FY 2018-19 Funding Gap Reductions
($ in millions)

<table>
<thead>
<tr>
<th>Section</th>
<th>Appropriation Decrease</th>
<th>Revenue Increase</th>
<th>Use of FMR</th>
<th>Total Reduction Including FMR</th>
<th>FTE Change</th>
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</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$0.0</td>
<td>$0.4</td>
<td>$14.0</td>
<td>$14.4</td>
<td>0</td>
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<tr>
<td>Health Care Services</td>
<td>$4.3</td>
<td>$2.5</td>
<td>$7.0</td>
<td>$13.8</td>
<td>(2.92)</td>
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<tr>
<td>Public Assistance</td>
<td>$0.0</td>
<td>$16.2</td>
<td>$0.00</td>
<td>$16.2</td>
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<tr>
<td>Public Protection</td>
<td>$4.7</td>
<td>$12.2</td>
<td>$4.6</td>
<td>$21.5</td>
<td>0</td>
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<tr>
<td><strong>Grand Total</strong></td>
<td><strong>$9.0</strong></td>
<td><strong>$31.3</strong></td>
<td><strong>$25.6</strong></td>
<td><strong>$65.9</strong></td>
<td><strong>(2.92)</strong></td>
</tr>
</tbody>
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## Closing the FY 2018-19 Gap

<table>
<thead>
<tr>
<th>Proposed Budget Balancing Strategies</th>
<th>Net County Cost Reductions ($ millions)</th>
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<tbody>
<tr>
<td><strong>Ongoing Strategies</strong></td>
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<tr>
<td>Program appropriation reductions</td>
<td>$8.0*</td>
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<tr>
<td>Program revenue increases</td>
<td>$23.4</td>
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<tr>
<td><strong>Subtotal Ongoing Strategies</strong></td>
<td><strong>$31.4</strong></td>
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<tr>
<td><strong>One-Time Strategies</strong></td>
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<tr>
<td>Fiscal Management Reward (FMR) Savings</td>
<td>$25.6</td>
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<tr>
<td>One-time revenues</td>
<td>$8.9</td>
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<tr>
<td><strong>Subtotal One-Time Strategies</strong></td>
<td><strong>$34.5</strong></td>
</tr>
<tr>
<td><strong>Grand Total Balancing Strategies</strong></td>
<td><strong>$65.9</strong></td>
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</table>

*Includes the elimination of 2.92 vacant funded FTEs in the Health Care Services Agency
FY 2018-19 Budget Balancing Strategies
Ongoing vs. One-time ($ in millions)

- **Ongoing**: $31.4 (48%)
- **One-time FMR**: $25.6 (39%)
- **Other One-time**: $8.9 (13%)

Total Net County Cost Reductions: $65.9 million
Alameda County
Human Impacts Report

Impacts of budget decisions on our most vulnerable residents

Prepared by the Office of the County Administrator
Pending Factors

- Looming economic downturn
- Structural deficit: ongoing expenses outpacing ongoing revenues
- Continued shift of program responsibilities to counties without adequate financial resources
- Labor, health, and retirement cost increases
- Federal immigration, tax reform, and trade policy
Our Shared Vision

Operating Principles
- Fiscal Stewardship
- Sustainability
- Collaboration
- Equity
- Access
- Innovation

Strategic Focus Areas
- Safe and Livable Communities
- Thriving and Resilient Population
- Healthy Environment
- Prosperous and Vibrant Economy
- Housing
- Workforce
- Public Safety
- Infrastructure
- Social Safety Net
- Health
- Social

Counties of Alameda
California
10X Goals – Pathways to Our Shared Vision

- Eliminate homelessness
- Healthcare for all
- Employment for all
- Eliminate poverty and hunger
- Crime free county
- Accessible infrastructure

Safe and Livable Communities

Thriving and Resilient Population

Healthy Environment

Prosperous and Vibrant Economy
FY 18-19 Proposed Budget
Homelessness Investments by Service Type (in millions)

- Health and Supportive Services – $14.9M
- Outreach to Unsheltered Individuals/Families – $4.3M
- Preventing Homelessness – $5.7M
- Creating a Coordinated System – $12.1M
- Shelter and Housing – $52.7M

Total: $89.7M
Vision 2026 Website
# FY 2018-19 Budget Hearing Schedule

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>Tuesday, June 12</td>
<td>3:30 p.m.</td>
<td>Presentation of Proposed Budget</td>
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<tr>
<td>Tuesday, June 26</td>
<td>10:00 a.m.</td>
<td>Opening Comments</td>
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<tr>
<td></td>
<td></td>
<td>Health Care</td>
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<td></td>
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<td>Public Assistance</td>
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<td></td>
<td></td>
<td>Public Protection</td>
</tr>
<tr>
<td></td>
<td></td>
<td>General Government</td>
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<tr>
<td></td>
<td></td>
<td>Other Issues/Final Adjustments</td>
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<tr>
<td>Wednesday, June 27</td>
<td>1:30 p.m.</td>
<td>Final Deliberations</td>
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<tr>
<td>Friday, June 29</td>
<td>11:00 a.m.</td>
<td>Final Budget Adoption</td>
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