

# County of Alameda FINAL BUDGET 2011-2012



100 Families Alameda County: Art & Social Change brings together diverse, intergenerational families to create art together while strengthening the health of families and communities. Images show family members and neighbors, their completed artworks, and sections of the Highland Hospital community mural.

Adopted by the Board of Supervisors

**BUDGET SUMMARY**

The Budget Summary is designed to provide an overview of the appropriations and revenues contained in the County of Alameda Fiscal Year (FY) 2011-12 Final Budget.

**BUDGET APPROPRIATION**

The FY 2011-12 Final Budget includes appropriations of \$2.5 billion. The Budget is divided into program areas for reporting purposes: Public Assistance, Health Care, Public Protection, and General Government. Other uses of funds include Capital Projects; Public Ways and Facilities; Contingency and Reserve Funds; Non Program Expenditures; and Cultural, Recreational, and Educational programs.

Program Area	Appropriation (in millions)	Percent of Total
Public Assistance	\$645.0	26.0%
Health Care	\$584.6	23.5%
Public Protection	\$537.4	21.6%
General Government	\$266.3	10.7%
Capital Projects	\$235.3	9.5%
Public Ways & Facilities	\$81.4	3.3%
Non Program Expenditures	\$51.1	2.1%
Contingency & Reserves	\$50.0	2.0%
Cultural, Recreation & Education	\$31.5	1.3%
<b>Total</b>	<b>\$2,482.6</b>	<b>100.0%</b>

**BUDGET REVENUE**

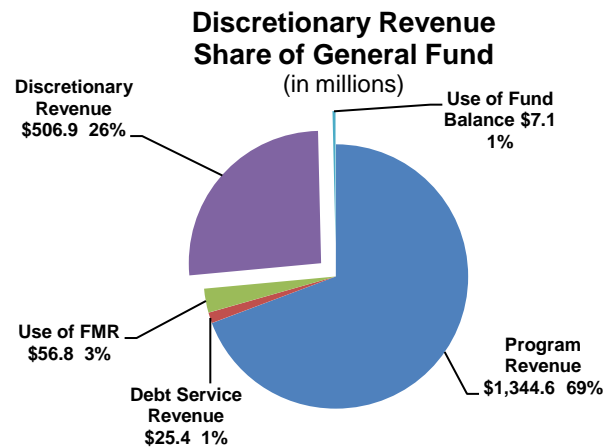
The County Budget is financed by revenues from State, federal, and local governments; revenues from property taxes; charges for services; fines, forfeitures, and penalties; interest from investments; and other revenues. For all funds, the FY 2011-12 revenue totals \$2.5 billion. The General, Grants and Measure A Fund, from which most County programs are funded, is \$2.1 billion. Revenues from other government agencies represent 46.8% of the total financing for all funds and 52.5% of the General Fund. Thus, the County is subject to severe cutbacks when State and/or federal government revenues are reduced.

As part of efforts to balance its FY 2011-12 budget, the State has already made cuts to health and human services programs that will have a grave impact on many County residents. The State budget also triggers additional cuts to key programs areas should assumed revenue growth fail to materialize. In addition, the plan realigns many public safety and health and human services to counties. While the State budget includes funding for the realignment of services, it does not include a constitutional amendment that would guarantee counties

have adequate funding to cover the cost of providing services. Furthermore, growing concern about the federal debt will likely lead to reduced federal funding to Alameda County government and its residents.

Financing Source	Amount (in millions)	Percent of Total
State, Federal & Local Government Aid	\$1,162.9	46.8%
Property Taxes	\$333.1	13.4%
Charges for Services	\$309.1	12.5%
Other Financing Sources	\$184.9	7.5%
Other Taxes	\$184.9	7.5%
Fines, Forfeitures & Penalties	\$127.6	5.1%
Other Revenues	\$90.5	3.7%
Available Fund Balance	\$70.6	2.8%
Use of Money & Property	\$10.5	0.4%
Licenses, Permits & Franchises	\$8.5	0.3%
<b>Total</b>	<b>\$2,482.6</b>	<b>100.0%</b>

Only 26.1% of General Fund revenue, or \$506.9 million, is discretionary revenue that the Board of Supervisors has the authority to allocate to meet County needs. Most of this discretionary revenue is used to fund the County's mandated share of costs for the programs that receive federal and State funding.

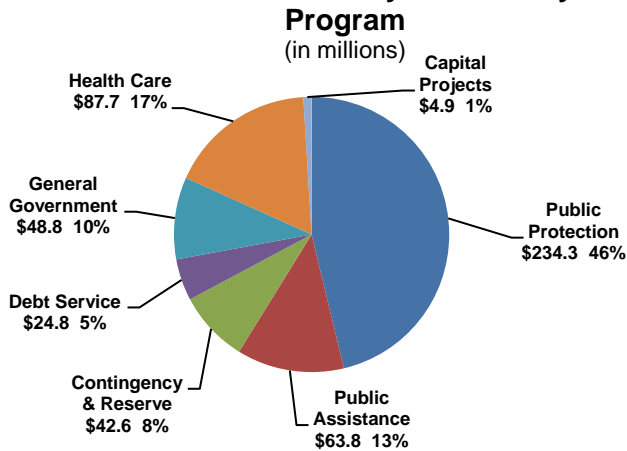


**Total General Fund: \$1,940.8 million**

The major sources of discretionary revenues are the County's share of property taxes and Educational Revenue Augmentation Fund (ERAF) revenue. ERAF revenue is State funding that partially offsets the shift in Vehicle License Fee and sales tax revenue from local jurisdictions to the State. Other discretionary revenue includes interest on investments and sales and use taxes.

The allocation of discretionary revenue to programs is shown in the following chart:

## Use of Discretionary Revenue by Program



Total Discretionary Revenue: \$506.9 million

### BUDGET BALANCING

The Final Budget is balanced and closes a \$137.9 million funding gap (the difference between projected expenses and revenue) through a combination of program reductions, revenue increases, and one-time strategies.

### PROGRAM HIGHLIGHTS

Appropriations within the four major County program areas and a description of the services provided by each program area are shown below. Net County Costs are funded through allocation of discretionary revenue.

Health Care Services Agency	
Appropriations	\$613,210,445
Revenue	\$509,974,869
Net County Cost	\$103,235,576
Funded FTEs	1,359.29

The total Health Care appropriation above includes Emergency Medical Services, Vector Control, and the Health Benefit Assessment provided by Measure A.

#### Health Care Services Agency Programs

**Agency Administration** manages the County Medically Indigent Services Plan, School Health Services, Measure A Essential Health Care Services Tax programs, the Interagency Children's Policy Council, and the contract with the Alameda County Medical Center.

**Behavioral Health Care** provides alcohol, drug, and mental health services, including psychiatric emergency treatment, inpatient care, outpatient/day treatment, case management, and conservatorship services. Behavioral Health also provides mental health services to eligible Medi-Cal beneficiaries and administers Proposition 63 Mental Health Services Act programs.

**Environmental Health** inspects health care and food-related businesses for compliance with State laws, monitors disposal of medical and hazardous waste, and manages the Vector Control Program.

**Public Health** provides a range of community health, disease detection and prevention, and health education programs, and manages the Emergency Medical Services Program.

Public Assistance	
Appropriations	\$644,989,531
Revenue	\$566,136,174
Net County Cost	\$78,853,357
Funded FTEs	2,442.25

#### Public Assistance Programs

The **Social Services Agency** manages Adult and Aging Services, Children and Family Services, Employment Services, and Economic Benefits programs and services.

**Adult and Aging Services** provides Adult Protective Services, Public Guardian-Conservator services and In-Home Supportive Services (IHSS), manages the Area Agency on Aging and Veterans Services, and serves as Public Administrator.

**Children and Family Services** provides emergency response, shelter, and care to children who are suspected of being abused or neglected. The department also provides family reunification, permanent placement, and foster care program services.

**Employment Services** offers employment assistance and support services to individuals and families.

**Economic Benefits** determines eligibility for assistance programs and provides economic aid, employment, and social services to individuals and families.

The **Department of Child Support Services** establishes paternity and child support orders and collects child and spousal support payments.

Public Protection	
Appropriations	\$537,434,240
Revenue	\$294,722,083
Net County Cost	\$242,712,157
Funded FTEs	2,601.72

#### Public Protection Programs

The **District Attorney** prosecutes criminal violations within the County and supports the Grand Jury.

The **Probation Department** provides rehabilitative services to juvenile and adult criminal offenders and operates the County’s Juvenile Justice Center and juvenile camp.

The **Public Defender** provides legal defense services for indigent persons accused of crimes.

The **Sheriff** operates the County jails, crime labs and animal shelter and provides law enforcement services in the unincorporated areas and to the City of Dublin. The Sheriff also serves as the Coroner, Director of Emergency Services, and an officer of the courts.

**Trial Court Funding** provides funding for court facility, security, and other operating costs.

The **Fire Department** provides fire protection and paramedic services to the unincorporated areas and to the cities of San Leandro, Dublin, Newark, and Union City.

General Government	
Appropriations	\$266,274,160
Revenue	\$199,896,071
Net County Cost	\$66,378,089
Funded FTEs	923.76

**General Government Programs**

The **Board of Supervisors** governs Alameda County and is elected by the voters in each of their five respective districts.

The **County Administrator** implements the policies of the Board of Supervisors, prepares the annual County Budget, provides fiscal oversight for all County programs, manages economic development, diversity, and risk management programs, serves as Clerk of the Board of Supervisors, and provides support to the Local Agency Formation Commission (LAFCo).

The **Assessor** locates, identifies ownership, and appraises all property subject to taxation.

The **Auditor–Controller Agency** maintains the County’s accounting, payroll, and audit systems; provides document recording services; and collects fines, restitutions, and other payments.

The **Community Development Agency** provides land use planning, construction rehabilitation, lead poisoning prevention, community development, and redevelopment services, and enforces State agricultural and weights and measures laws.

**County Counsel** provides a broad range of civil legal

services to the Board of Supervisors, the County, and its agencies and departments.

The **General Services Agency** administers purchasing, building maintenance, communications, motor vehicle, real property, and capital project management services.

**Human Resource Services** manages recruitment, examination, position control, labor relations, and employee benefits administration services.

The **Information Technology Department** provides information systems support to all County agencies and departments.

The **County Library** offers library and literacy services to the unincorporated areas, County institutions, and the cities of Albany, Dublin, Fremont, Newark, and Union City.

The **Public Works Agency** provides building inspection, land development and survey, storm water pollution prevention, flood control, road services, street lighting, transportation planning, and crossing guard services.

The **Registrar of Voters** conducts voter outreach and registration, candidate services, and federal, State, County, local, and special elections.

The **Treasurer–Tax Collector** collects and disburses State, County and local taxes, issues business licenses for unincorporated areas, and invests County funds.

**Zone 7 Flood Control** provides water and flood control services to the Livermore-Amador Valley area.

**Other Uses of County Funds**

The budget includes \$496 million to fund contracts with **community-based organizations** which provide a range of health, community development, and human services to County residents.

Funding for **Capital Projects** and the **Property Development Program** totals \$235 million.

**ADDITIONAL INFORMATION**

For additional information on services, go to the County web site at <http://www.acgov.org>.

**Cover Images**

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